



4th SUMMER YOUTH OLYMPIC GAMES 2022

Host Selection Process





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19 March 2018



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1. Executive Summary

Revised Host Selection Process	In accordance with the strategic directives set by the 129 th International Olympic Committee (IOC) Session in 2016, the IOC has reviewed the Youth Olympic Games (YOG) in order to make the next edition more accessible and affordable for both the organisers and the Olympic stakeholders. This revised YOG model will be implemented for the fourth edition of the Summer Youth Olympic Games 2022 (YOG 2022). As part of these initiatives, the competitive process followed for previous YOG candidatures has been replaced with one that is simpler, shorter and cheaper.
Benefits and features of the revised Host Selection Process	<p>The revised YOG 2022 Host Selection Process will benefit National Olympic Committees (NOCs), cities and countries interested in hosting YOG 2022 in a number of ways. It has four key features:</p> <ol style="list-style-type: none">Streamlined and shorter process: The host selection process will commence with a Dialogue phase in April and June 2018 and be followed by a four-month Candidature phase, with the aim of electing the Host of YOG 2022 in October 2018.Research and analysis to be undertaken by the IOC: By undertaking its own feasibility assessments at its own cost, the IOC will minimise the scope of work and related expenditure for interested NOCs/cities/countries participating in the process. These assessments will cover areas such as airport and accommodation capacities, health and safety, climate conditions, etc.Open dialogue and flexibility to ensure strategic alignment: The IOC will conduct visits and interactive working sessions at its own cost to support the development of YOG concepts and help YOG 2022 to be a catalyst for further sport and youth development.Partnership with greater support and expertise from the IOC: The IOC and Olympic stakeholders will collaborate with the Host in a Co-construction period from late 2018 to jointly develop a YOG 2022 Edition Plan that aligns with strategic objectives and is adapted and optimised for the local context.
Proactively engaging with African NOCs	At the IOC's 132 nd Session in PyeongChang in February 2018, it was announced that a number of African NOCs would be proactively approached by the IOC to evaluate the feasibility of hosting YOG 2022.
Dialogue phase preliminary visit	<p>As part of the Dialogue phase of the Host Selection Process, in May 2018, the IOC will undertake a preliminary visit to interested African NOCs/cities/countries. The objectives of the visit will be focused on two key areas:</p> <ol style="list-style-type: none">Strategic alignment and stakeholder engagement<ul style="list-style-type: none">Demonstration of existing national and local youth and sport strategies and discussion of how hosting YOG 2022 could act as a catalyst for further development.Motivation of the local authorities and stakeholders for hosting YOG 2022.Relevant prior experience in hosting major events (sport and non-sport).Potential operational footprint (site visits) as it relates to understanding the nature and locations of:<ul style="list-style-type: none">Dedicated and/or permanent fields of play.Existing indoor multi-purpose arenas.Potential sites for outdoor festival space and/or temporary facilities.Potential accommodation solutions for NOC team delegations.
Invitation to become a Candidate party	A report for the IOC Executive Board will be prepared which will detail the outcomes of the various elements of the Dialogue phase, including the preliminary visit. The IOC Executive Board will use this report to determine who will be invited to become a Candidate party and proceed to the Candidature phase in July 2018.



Candidature phase visit	<p>During July and/or August 2018, the IOC will undertake a visit and working sessions with each Candidate party to understand and develop their YOG 2022 concepts as part of the Candidature phase. The objectives of the visit will be focused on three key areas:</p> <p>1. YOG concepts alignment - Building on the discussions in the Dialogue phase, an explanation of the local context and priorities, including discussion of the Candidate party's preliminary thoughts on:</p> <ul style="list-style-type: none">• Potential sports programme.• Local authorities and/or areas to be engaged/involved.• Budget capacity, investments and split of responsibilities.• Potential opportunities and challenges. <p>2. Sport/venue masterplan opportunities</p> <ul style="list-style-type: none">• Identification of opportunities for creating sports clusters at certain locations, whereby affordable temporary field of play solutions and/or existing facilities can be used to provide multi-faceted "park" experiences.• Options for co-location of athlete accommodation solutions with sports clusters, including the use of existing hotels, student accommodation or other solutions as appropriate.• Availability of existing facilities and their potential affordability in terms of impact on operational footprint and overall operating costs (e.g. high-level considerations for rental, refurbishment, transport and security commitments).• Local infrastructure considerations.• Overview of local transport system. <p>3. Stakeholder involvement and commitment to partnering</p> <ul style="list-style-type: none">• Explanation of roles and responsibilities of the various agencies (local and national) which would be involved in the planning and delivery of YOG 2022.• Relevant prior experience in hosting major events (sport and non-sport) and lessons learnt.• Motivation of the Candidate party for hosting YOG 2022 and commitment to partnership with the IOC and Olympic stakeholders.
Evaluation Commission and Report	<p>The Evaluation Commission will assess the outcomes of the various elements of the Candidature phase and oversee the production of a report to the IOC Executive Board that identifies the opportunities and challenges associated with each YOG Project.</p>
Host Election and Co-construction	<p>IOC Executive Board meeting, in October 2018. The IOC Executive Board will use the Evaluation Report to make a recommendation to the IOC Session, during which the Host for YOG 2022 will be elected and invited to enter into the Co-construction period.</p> <p>Following the election by the IOC Session, in October 2018. A Host Contract, first part, will be signed between the Host and the IOC. This contract will cover the essential requirements for hosting YOG 2022, based on the YOG Requirements provided by the IOC, and will set forth the conditions which must be fulfilled during the Co-construction period.</p> <p>During the Co-construction period, from late 2018 to mid-2019. The Host and the IOC, International Federations (IFs) and other stakeholders as required, will co-develop the detailed YOG 2022 Edition Plan. A key input into this process will be the review of the Buenos Aires 2018 sports programme.</p> <p>At the conclusion of the Co-construction period, mid-2019. The execution of the second part of the Host Contract will occur with the inclusion of all the elements developed during the Co-construction period, such as the Edition Plan, the key operating concepts and the corresponding budget.</p>
Partnership	<p>At the heart of the revised YOG model is a greater level of flexibility and partnership between the IOC, Olympic stakeholders and the Host, such that the IOC will assume more responsibility and work alongside the Host to support the successful planning and delivery of YOG 2022.</p>



2. Introduction

2.1. Context

“It is time for Africa”

At the IOC’s 132nd Session in PyeongChang in February 2018, it was announced that a number of African National Olympic Committees (NOCs) would be proactively approached by the IOC to evaluate the feasibility of hosting the fourth edition of the Summer Youth Olympic Games 2022 (YOG 2022). The objective is to elect the Host of YOG 2022 at the IOC’s 133rd Session in October 2018 in Buenos Aires.



“It is time for Africa...Africa is the home of many successful and prominent Olympic athletes. Africa is a continent of youth. That is why we want to take the Youth Olympic Games 2022 to Africa. The IOC will proactively approach a number of African NOCs to evaluate the feasibility of such a project.”

Thomas Bach, IOC President
7 February, 2018, 132nd IOC Session, PyeongChang

Purpose of this document

The aim of this document is to guide the African NOCs, cities and other authorities in these countries that are interested in hosting YOG 2022 on the revised Host Selection Process. It describes the process, what steps the IOC will undertake, what will be required of Interested/Candidate parties, and the guiding principles that govern the process.

New Host Selection Process: partner selection

In accordance with the strategic directives set by the 129th IOC Session in 2016, the IOC has reviewed the Youth Olympic Games (YOG) in order to make the next edition more accessible and affordable for both the organisers and the Olympic stakeholders. This revised YOG model (YOG 2.0) will be fully implemented for YOG 2022.

The competitive process followed for previous YOG candidatures has been replaced with one that is simpler, shorter and cheaper. The YOG 2022 Host Selection Process aims to identify a Host that will be a partner with whom the IOC can collaborate to achieve an aligned vision for YOG 2022.

Recognising that effective partnership is underpinned by a commitment to common goals, mutual understanding, respect and adaptability, the revised Host Selection Process enables Interested/Candidate parties and the IOC to mutually explore the opportunities offered by hosting YOG 2022.

A note on terminology

Under the current model, the Youth Olympic Games are organised by the elected Host City, the NOC in the relevant country and a Youth Olympic Games Organising Committee (YOGOC), constituted by the Host City and the Host NOC shortly after the election. However, in line with the Olympic Charter and to support the implementation of the revised YOG model, consideration will be given to the inclusion in the Host Selection Process of other levels of local authorities. These authorities may be co-host cities, as well as regional or national authorities of the Host Country, as may be appropriate depending on the nature of the project and the local context.

The term “Host” has been applied in this document to mean all of the above entities and authorities as may be applicable. “Interested party” is used to refer to entities participating in the Dialogue phase, and “Candidate party” is used to refer to entities participating in the Candidature phase of the Host Selection Process.

For additional information, please refer to the glossary in section 4 of this document.



Role of the NOCs Pursuant to the Olympic Charter, NOCs are the representatives of the Olympic Movement in their respective countries. As such, NOCs are key stakeholders in the Host Selection Process and will be responsible for interacting with the IOC and coordinating the activities and conduct of the Interested/Candidate party located in their territory.

Benefits of the revised Host Selection Process Throughout each phase, the process will be characterised by ongoing open dialogue with the Interested/Candidate parties. The new process will aim to make the best use of the Host's available resources and will proceed as a partnership between the IOC and the Host to co-construct YOG 2022. These changes will benefit Interested/Candidate parties in three major ways:

1. Reduced information requests: The IOC will conduct its own research to assess the general feasibility of Interested/Candidate parties to host YOG 2022. This support will greatly reduce the scope of work for the Interested/Candidate parties.

2. Greater support and expertise from the IOC: The IOC will conduct visits and hold interactive working sessions with the Interested/Candidate parties to support development of YOG 2022 concepts. This support will be provided to Interested/Candidate parties at the IOC's cost.

3. Fewer deliverables and reduced candidature expenditure: Requests for information will be kept to a minimum and Interested/Candidate parties will not have to develop a candidature file or formally present at the IOC Session.

2.2. Revised YOG model and YOG 2022 Host Selection Process

This section provides high-level context on the elements of the revised YOG model (YOG 2.0) that inform the YOG 2022 Host Selection Process. Note that detailed YOG Requirements will be provided separately to inform YOG 2022 planning, procurement and delivery.

Organising an affordable and sustainable event adapted to the local context At the heart of the revised YOG model is a greater level of partnership between the IOC, Olympic stakeholders and the Host. The IOC and its partners will assume more responsibility and work alongside the Host to improve the efficiency and effectiveness of YOG 2022. This will include:

- The IOC and the Host “co-constructing” the detailed YOG Edition Plan, including adapting the YOG Requirements (if required) to the local context to ensure an optimised plan (e.g. sports equipment, technology and telecommunications, transport, accommodation, ceremonies, press operations etc.).
- The IOC providing continuity of access to experienced personnel throughout YOG planning and preparation, delivering more guidance and technical expertise to inform planning, procurement and delivery.
- Supporting the Host in the setting of service levels which are appropriate for the local context, including the IOC proactively engaging with stakeholders where necessary to ensure appropriate solutions.
- The IOC and its Olympic stakeholders providing relevant solutions, adapted to the local context of YOG 2022, to avoid re-invention across successive editions of the YOG, including exploiting opportunities for centrally sourcing solutions, where applicable.

Athlete participation and sports competition programme To maximise the reach and impact of the YOG for young elite athlete development and to increase the level of competitions, the sports competition programme for YOG 2022 may be designed around waves of athletes. Applying waves of athletes will provide an opportunity to reach up to approximately 6,000 athletes at YOG 2022, whilst avoiding increased costs to the Host.

A review of the YOG sports competition programme will be undertaken after the Buenos Aires 2018 Youth Olympic Games, with consideration given to event format, age group quotas and field of play requirements (competition, training and warm-up).



Athlete participation and sports competition programme (continued)

The programme for YOG 2022 may be chosen by the Host on the basis of the Buenos Aires 2018 programme, provided that the facilities allow for it. It is not an obligation to include all Olympic sports/disciplines/events on the YOG programme.

The IOC, in consultation with the IFs, will work with the Host to agree an appropriate sports programme for YOG 2022 as part of the Co-construction period. Where appropriate, this may include adapting the sports programme and/or competition formats if there are no suitable affordable solutions.

The Host may also propose one or more events from the IOC-Recognised International Sports Federations which are currently not on the Olympic Games programme. This proposal will be taken to the IOC for decision and, if approved, will be valid for that YOG edition only.

Purpose-driven sports festival: multi-faceted “park” experience

The revised YOG model encourages sport and athletic performances to take place outside traditional venues, in order to create a festival atmosphere that is accessible to as many local young people as possible.

The YOG “Parks” concept aims to take sport out of its traditional self-contained venues and place it in parks and/or urban landscapes such as streets and city squares through the use of affordable temporary fields of play and/or existing facilities, as appropriate.

The clustering of sports and activities is actively encouraged, with fields of play designed to be flexible and used for multiple sports and festival activities where possible, for both operational and financial reasons. In addition, by limiting the use of grandstands and fencing within a Park, YOG attendees can enjoy a multi-faceted sports festival experience in a format that is appealing to young people.

Athletes will also be encouraged to spend the majority of their time at the Parks, where they will participate in athlete education programmes and recreational activities outside their competition and training commitments.

Sharing concept and opportunities

The concept of sharing, which is aligned with the athlete education component at the YOG of “learning to live together”, should be applied in YOG planning to ensure that the experience of target groups and clients at the YOG is appropriate. For example, a common transport shuttle service is used for all accredited attendees at the YOG. The IOC will work with the Host to determine other opportunities for optimising YOG planning and operations by applying the sharing concept.

YOG as a catalyst for youth and sport development

Retaining young people in competitive and organised sport and promoting the benefits of Olympism as a philosophy of life are central to the YOG. To generate the optimum benefits from hosting YOG 2022, it will be important for Interested/Candidate parties to assess and demonstrate how hosting YOG 2022 will align with their existing national and/or local youth strategies, and in particular how the YOG will be a catalyst for national youth and sport development.

Global Active City and Active Wellbeing Initiative

The Global Active City (GAC) standard was launched in October 2017 by the Active Well-being Initiative (AWI), with the support of the IOC. The GAC standard, developed according to ISO specifications, promotes sport, active lifestyles and sustainable urban living. By linking policy-makers and agencies in areas such as health, sport, education and social development around a framework of integrated initiatives, a Global Active City puts the well-being of its citizens as its central goal. In developing its ISO-compatible standard, the GAC scheme was road-tested in 10 diverse pilot cities around the world, including three YOG cities: Buenos Aires, Lausanne and Lillehammer.

Interested/Candidate parties are encouraged to assess how they could use the GAC initiative to promote the well-being of their citizens, and how hosting YOG 2022 could support such an initiative. The Host will be encouraged to join the Global Active City framework and aim for certification to be achieved ahead of YOG 2022.



2.3. Overview of Host Selection Process

New Host Selection Process

A summary of the Host Selection Process is contained in the diagram below.

Preparation for the process began in February 2018 and the IOC issued detailed process documentation in March 2018.

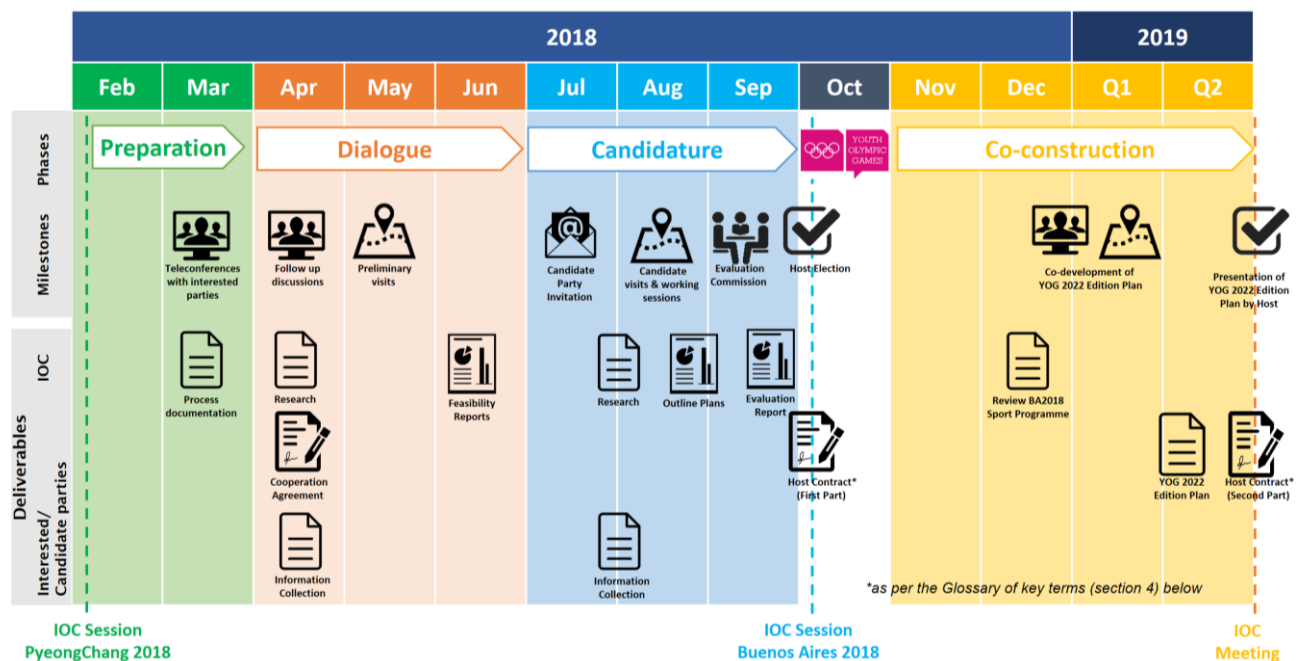
A Dialogue phase will take place from April to June 2018 and a Candidature phase will follow from July to October 2018. The purpose of these phases is to establish the feasibility of staging the YOG and to select a Host, with whom the IOC will enter into a Co-construction period, which will take place from late 2018 to mid-2019.

Partnership

At the heart of the revised YOG model is a greater level of flexibility and partnership between the IOC, Olympic stakeholders and the Host, such that the IOC will assume more responsibility and work alongside the Host to support the successful planning and delivery of YOG 2022.

During the Co-construction period, the Host and the IOC, IFs and other stakeholders, as required, will co-develop the detailed YOG Edition Plan. The Edition Plan will be based on the commitments included in the Host Contract (first part) and will include, but not be limited to, a detailed sport/venue masterplan, key operating concepts and corresponding budget. The IOC and the Host will work together to adapt the YOG Requirements (if required) to the local context to ensure an optimised plan (e.g. sports equipment, technology and telecommunications, transport, accommodation, ceremonies, press operations etc.). A key input into this process will be the review of the Buenos Aires 2018 sport programme, which will take place from November 2018 to January 2019.

At the conclusion of the Co-construction period, the execution of the Host Contract (second part) will be conditional upon fulfilment of all conditions and requirements as defined in the Host Contract (first part), including the co-development of an agreed YOG 2022 Edition Plan by the IOC and the Host.





3. Host Selection Process

Procedural principles

The Host Selection Process is based on the fair treatment of all Interested/Candidate parties throughout the entire process, exempt from any external influence, with equal conditions and opportunities for each YOG Project and without any risk of conflicts of interests.

The IOC ensures that:

- The process is transparent.
- All procedural clarifications are communicated to all Interested/Candidate parties.
- The IOC does not provide information in a discriminatory manner which may give an Interested/Candidate party an advantage over others.
- The IOC does not reveal confidential information communicated by an Interested/Candidate party to the other parties.

Participation in the Host Selection Process is at no cost for Interested/Candidate parties, which are free to interrupt their participation and withdraw from the process at any time.

Deadlines and timeframes mentioned in this document are for indicative purposes only and are subject to change. The IOC will confirm the relevant deadlines at the opening of each phase.

IOC support during Host Selection Process

While the IOC will provide the same level of service to each Interested/Candidate party, the manner in which this is delivered might differ and will be determined with each Interested party.

In all instances, the role of the IOC is to provide strategic and technical support. The IOC at no point takes decisions for the Interested/Candidate parties or any of their stakeholders, who remain responsible for determining the content of their responses to the IOC's information collection requests and overall YOG Project.

Process point of contact

The IOC's Olympic Games Department is dedicated to providing the best possible services and assistance to Interested parties considering hosting YOG 2022. Its YOG Unit is the focal point of contact within the IOC for all matters relating to the Host Selection Process for YOG 2022 and coordinates all IOC services and activities for the Interested/Candidate parties.

Nominated Coordinator

Each Interested party is asked to designate a single coordinator to serve as the main point of contact for the IOC for dialogue and candidature phases and for ensuring that all communication is transmitted to all relevant persons within its YOG Project.

Key documents and information to be provided

As part of the Host Selection Process, the IOC will provide key documents and information to Interested/Candidate parties, including but not limited to:

- *Rules of Conduct Applicable to the YOG 2022 Host Selection Process*
- *Host Selection Process Cooperation Agreement*
- *Youth Olympic Games key messages*
- *YOG Requirements*
- *Global Active City programme information*
- *Information collection requests*
- *Host Contract*

The above information will be provided electronically to Interested/Candidate parties in due course.



3.1. Dialogue Phase

Objective Taking place in April and June 2018, the purpose of this phase is to establish the feasibility of staging YOG 2022. It provides Interested parties with an opportunity to engage with the IOC in order to mutually assess the benefits and requirements related to hosting YOG 2022. It enables the IOC to gain an understanding of the key opportunities and potential challenges and includes a visit to the Interested parties and information collection.

Key dates and deliverables

Preparation	
Briefings via videoconference/conference call	28-29 March 2018
Dialogue Phase	
Deadline for signing <i>Cooperation Agreement</i>	13 April 2018
Deadline for Interested parties to respond to first information collection request	27 April 2018
IOC completes visit to each Interested party	May 2018
Feasibility report	June 2018
IOC issues invitation(s) to become Candidate party(ies)	July 2018

Deadlines and timeframes are for indicative purposes only and are subject to change. The IOC will confirm the relevant deadlines at the opening of each phase.

Briefing A briefing via videoconference/conference call will be conducted with each Interested party participating in the Host Selection Process to explain the process in further detail. Note that Interested parties are encouraged to seek procedural clarifications whenever needed during the entire process.

Cooperation Agreement Interested parties will be asked to sign a Cooperation Agreement confirming that they accept the procedure and will abide by the Rules governing the Host Selection process. This Agreement is to be signed and returned to the IOC before the IOC undertakes on-site visits, and at the latest by 13 April 2018. The Cooperation Agreement and the Rules will be provided by the IOC in March 2018.

Information collection Interested parties will be asked to respond to an information collection request and submit this to the IOC by the due date.

IOC research and analysis The IOC will conduct its own research at its own cost in order to minimise the extent of the information requests made to the Interested parties. Outputs of this research and analysis may be shared with the relevant Interested party at the IOC's discretion.

Preliminary visit A team of technical experts designated by the IOC will conduct a visit to each of the Interested parties as part of the Dialogue phase. The parameters for the visit are as follows:

- The IOC will manage the preliminary visit at its own cost; however, advice and support as it relates to the logistics of the visit will be sought from the nominated Coordinator.
- The IOC will set the agenda for the visit in discussion with the nominated Coordinator. This will include time for meetings as well as site visits.
- The Interested parties will be responsible for managing the attendance of representatives from all relevant local authorities at the meeting(s), as well as the IOC's access to requested sites.
- Visits will occur in May 2018 and will be no longer than three (3) days in duration.



- The IOC team will consist of a number of technical experts, engaged at the IOC's own cost.

The objectives of the visit will focus on two key areas:

1. Strategic alignment and stakeholder engagement

- Demonstration of existing national and local youth and sport strategies and discussion of how hosting YOG 2022 could act as a catalyst for further development.
- Motivation of the local authorities and stakeholders for hosting YOG 2022.
- Relevant prior experience in hosting major events (sport and non-sport).

2. Potential operational footprint (site visits)

- Understand nature and location of:
 - Dedicated and/or permanent fields of play.
 - Existing indoor multi-purpose arenas.
 - Potential sites for outdoor festival space and/or temporary facilities.
 - Potential accommodation solutions for NOC team delegations.

**NB. No new purpose-built facilities should be planned for the YOG, and the affordability of temporary solutions will need to be demonstrated.*

Feasibility Report

The IOC's research and analysis will be compiled together with the outcomes of the preliminary visit, and the Interested party's response to the information collection request, to create a Feasibility Report.

Invitation to become a Candidate party

The IOC Executive Board will use the Feasibility Report produced by the IOC in the Dialogue phase to identify the Interested party(ies) it would like to proceed to the Candidature phase. It will issue an invitation to Interested party(ies) to become a Candidate party(ies).



3.2. Candidature Phase

Objective Taking place from July to October 2018, this phase is designed to select a Host with whom the IOC will work to plan and deliver YOG 2022. Candidate parties will work with the IOC to demonstrate their commitment to delivering a YOG Project that aligns with the IOC's vision for YOG and the YOG Requirements, including a second visit and working sessions, and responding to an information collection request. The Candidature phase will end with the election of the Host at the IOC Session in October 2018.

Responsibilities The IOC will appoint an Evaluation Commission consisting of the YOG Steering Committee Chair and additional IOC representatives.

Key dates and deliverables

Candidature Phase	
Visit(s) to the Candidate party(ies) and working sessions	July - August 2018
IOC creates Outline Plan working with each Candidate party	August 2018
Deadline for each Candidate party to respond to information collection request	August 2018
Follow-up discussions with each Candidate party via individual teleconference (as required)	August 2018
Evaluation Commission meeting	September 2018
Evaluation Commission report	September 2018
Election of the Host at the 133 rd Session of the IOC and signature of the Host Contract (first part)	October 2018

Deadlines and timeframes are for indicative purposes only and are subject to change. The IOC will confirm the relevant deadlines at the opening of each phase.

Information collection Candidate parties are required to respond to a second information collection request and submit this information to the IOC by the due date.

Candidate visits and working sessions A team of technical experts designated by the IOC will visit each of the Candidate parties as part of the Candidature phase. The parameters for the visit are as follows:

- The IOC will manage the second visit at its own cost; however, advice and support as it relates to the logistics of the visit will be sought from the nominated Coordinator.
- The IOC will set the agenda for the visit in discussion with the nominated Coordinator. This will include time for meetings/working sessions as well as site visits.
- The Candidate parties will be responsible for managing the attendance of representatives from all relevant local authorities at the working sessions, as well as the IOC's access to requested sites.
- Visits will occur in July and/or August 2018 and will be no longer than five (5) days in duration.
- The IOC team will consist of a number of technical experts led by the IOC's Youth Olympic Games Associate Director. The group will number no more than six (6) people, who will be engaged at the IOC's own cost.



Candidate visits and working sessions (continued)	<p>The objectives of the visit will focus on three key areas:</p> <p>1. Strategic Alignment (working sessions)</p> <ul style="list-style-type: none">• Building on the discussions in the Dialogue phase, an explanation of local context and priorities including discussion of the Candidate party's preliminary thoughts on its YOG concepts:<ul style="list-style-type: none">○ Potential sport programme – relevance to local youth.○ Local Authorities and/or areas to be engaged/involved.○ Budget capacity, investments and split of responsibilities.○ Potential opportunities and challenges. <p><i>*NB. Candidate parties are NOT expected to have fully developed their YOG concepts prior to these meetings, as the meetings are intended to be interactive working sessions to help facilitate this process.</i></p> <p>2. Sport/venue masterplan opportunities (site visits and working sessions)</p> <ul style="list-style-type: none">• Identification of opportunities for creating sports clusters at certain locations whereby affordable temporary field of play solutions and/or existing facilities can be used to provide multi-faceted “park” experiences.• Options for co-location of athlete accommodation solutions with sports clusters, including use of existing hotels, student accommodation or other solutions as appropriate.• Availability of existing facilities and their potential affordability in terms of impact on operational footprint and overall operating costs (e.g. high-level considerations for rental, refurbishment, transport and security commitments).• Local infrastructure considerations.• Overview of local transport system. <p><i>*NB. No new purpose-built facilities should be planned for the YOG, and the affordability of temporary solutions will need to be demonstrated.</i></p> <p>3. Stakeholder involvement and commitment to partnering (working sessions)</p> <ul style="list-style-type: none">• Explanation of roles and responsibilities of the different agencies (local and national) which would be involved in planning and delivering YOG 2022.• Relevant prior experience in hosting major events and lessons learnt for different agencies (as appropriate).• Motivation of the Candidate party for hosting YOG 2022 and commitment to partnership with the IOC and Olympic stakeholders.
Outline Plan	<p>The IOC will create an Outline Plan in consultation with the Candidate party which will set out an overview of the potential facilities/spaces that may be appropriate for YOG 2022.</p>
Host Contract and guarantees	<p>During the Candidature phase, the IOC will communicate to Candidate parties the Host Contract (first part) to be concluded between the IOC and the Host, as well as the list of core guarantees to be provided to the IOC in view of the Evaluation Commission report.</p>
Evaluation	<p>The Evaluation Commission will assess the outcomes of the IOC's research and analysis, outputs of the working sessions and visits to the Candidate parties, the Outline plan prepared by the IOC, the Candidate parties' responses to information collection requests, and the guarantees provided. The Evaluation Commission will oversee the production of a report to the IOC Executive Board that identifies the opportunities and challenges associated with each YOG Project, including the alignment of each Candidate party's vision with that of the IOC for YOG 2022.</p> <p>The IOC Executive Board will use this report to make a recommendation to the IOC Session in October 2018, during which the Host for YOG 2022 will be elected and invited to enter into the Co-construction period.</p>



Host Contract The Host Contract will set out the operational, legal, commercial and financial rights and obligations of the IOC and the Host in relation to YOG 2022. Immediately after the election by the IOC Session in October 2018, a Host Contract, first part, will be signed between the Host and the IOC. This Contract will cover the essential requirements for hosting YOG 2022 based on the YOG Requirements provided by the IOC, and will set forth the conditions and requirements which must be fulfilled during the Co-construction period.

The execution of the second part of the Host Contract at the conclusion of the Co-construction period will be conditional upon fulfilment of all conditions and requirements. This will include the development of an Edition Plan by the IOC and the Host during the course of the Co-construction period.

Choosing the right partner In selecting the Host for YOG 2022, the IOC will consider a number of factors, including but not limited to:

- Alignment of national and local youth and sport strategies with YOG vision and objectives.
- Potential for developing an appropriate sport/venue masterplan aligned with the YOG Requirements.
- Levels of motivation, flexibility and commitment to partner with the IOC and Co-construct a YOG 2022 Edition Plan aligned with the YOG Requirements.
- Local context and capacity to host YOG 2022.
- Opportunities and challenges of hosting YOG 2022.



4. Glossary of key terms

Candidate party	means the NOC, city and other authorities, where applicable, participating in the Candidature phase of the Host Selection Process for YOG 2022.
Co-construction Period	is the period following the Candidature phase when the IOC will work with the Host to co-construct an Edition Plan for YOG 2022. It is also the period during which the review of the Buenos Aires 2018 sports programme will occur as an input into YOG 2022 sports competition programme.
Edition Plan	these are the documents to be developed by the IOC in cooperation with the Host during the Co-construction period. The Edition Plan will be based on the commitments included in the Host Contract (first part) and include, and not be limited to, a detailed sport/venue masterplan, key operating concepts and the corresponding budget.
Host	means the NOC, city and other authorities, where applicable, that may be the signatories to the Host Contract. The Host will enter into the Host Contract (first part) with the IOC and participate in the Co-construction period. The Host of YOG 2022 will be confirmed at the conclusion of the Co-construction period.
Host Contract	means the legally binding agreement which sets out the legal, commercial and financial rights and obligations of the IOC and the Host in relation to the organisation of YOG 2022. The conclusion of the Host Contract will take place in two stages: <ul style="list-style-type: none"> • The IOC and the Host will enter into a Host Contract (first part) after election of the Host by the IOC Session at the conclusion of the Candidature phase. • At the end of the Co-construction period, and subject to the conditions precedent identified in the Host Contract (first part) being fulfilled, the IOC and the Host will enter into the Host Contract (second part).
Host Country	means the country where the Host is located.
Interested party	means the NOC, city and other authorities, where applicable, participating in the Dialogue phase of the Host Selection Process for YOG 2022.
Outline Plan	a document that will be developed by the IOC in consultation with the Candidate parties during the Candidature phase of the Host Selection Process. It will include identification of potential facilities and/or spaces that may be appropriate for YOG 2022 activities.
YOG Project	this relates to the work and engagement associated with the Interested and/or Candidate parties' participation in the Host Selection Process, including preparation for and engagement in meetings, working sessions, visits and responses to information collection requests.
YOG 2.0	refers to the revised YOG model which has been developed in accordance with the strategic directives approved by the 129 th IOC Session in 2016 and which will be implemented for the fourth edition of the Summer Youth Olympic Games 2022.
YOG 2022	means the fourth edition of the Summer Youth Olympic Games 2022.



5. Further documents

This document should be read in conjunction with other key documents and information that the IOC will issue in due course, including but not limited to:

- *Rules of Conduct applicable to the YOG 2022 Host Selection Process*
- *Host Selection Process Cooperation Agreement*
- *Youth Olympic Games key messages*
- *YOG Requirements*
- *Global Active City programme information*
- *Information collection requests*
- *Host Contract*

The above information will be provided electronically to Interested/Candidate parties as applicable.